

الهيئة العامة للصناعات العسكرية General Authority for Military Industries

BATTERIES





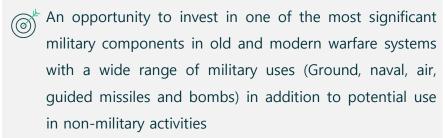








Opportunity Description





KSA

The supply chain encompasses all forms of batteries and energy storage devices for recharging purposes (dry cell, lead acid, thermal, and lithium-ion)

5-Year Market Size (2023-2027) In SAR

MENA

Investment Overview



Investment Highlights



Financial Highlights

- Objective is to localize more than 50% of military expenditure by 2030
- The Kingdom being one of the largest spenders on military activities
- Electric vehicles production in Saudi Arabia which will drive demand on batteries to grow
- Increased need for manufacturing advanced technologies of batteries, with more agile engineering, to increase efficiency (battery storage and life)
- Dual use in both military and non-military industries



Target 11% - 16% **IRR**

EBITDA Margin

9% - 14%

Market Analysis

Imports & Exports (2021 – SAR Million)





Demand Drivers





Government initiatives to continuously grow spending on defense capabilities and such as modern warfare systems will lead to higher demand on batteries

*Note: Financial highlights are based on companies that are in a mature stage

- Increased local production of electric vehicles which will stimulate the demand on batteries in general, and lithium-ions batteries in specific
- Increased reliance on mobile technologies and uninterrupted power supply units for remotely operated unmanned machinery

Market Supply Chain

Enablers

GAMI being the regulator, enabler and licensor of

the Kingdom's military industries contributing to a

To attract investors, GAMI has developed a set of incentives that may support the investor in (i)

speeding up the execution of the investment

Gap Analysis -

highly regulated yet growing industry



Supply Chain

Proposed Opportunity

Production & Processing of Raw Materials



Local players

Maaden

Global players

- Umicore
- BASE SE
- Panasonic

Manufacturing/ Assembly



Middle East Battery

National Batteries

Nader Battery Factory

Arotech Corporation

Local players

Company

Company

Global players

Enersys

MRO



Local players

N/A

Global players

- Enersys
- Norco Energy

Industrial/Sector End User



Military

• Defense & Aerospace

Non-Military

- Industrial
- Automotive
- Consumer Electronics
- Medical Devices
- Oil & Gas

Gap Analysis (Military & Non-Military)

opportunity and (ii) enhancing financial KPIs

0% of demand covered by local supply

Enablers

100% of demand covered by local supply



Scalability (Local)

- Objective is to localize more than 50% of military expenditure by 2030
- EV Metals currently developing a battery chemical processing facility in Saudi Arabia (automotives production)
- PIF through its acquisition of LUCID Motors is aiming to transfer the technology of EV manufacturing to the Kingdom which will act as an enabler for localization of manufacturing technological advanced batteries

Current Production Capabilities

Conventional lead-acid batteries production

Dry cell batteries production

Moderate

Limited

Thermal batteries production

Lacking

X Lithium-ion batteries production

MRO Services



Expected local supply in 5 years



Local manufacturing of batteries is expected to increase in the upcoming years allowing to cover a higher portion of the local demand

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Thank you